Message Text

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PAGE 01 STATE 043264 ORIGIN COME-00

INFO OCT-01 EUR-12 ISO-00 EB-08 GSA-02 /023 R

DRAFTED BY: MARAD/MEUP FCASE APPROVED BY: EUR/RPM WTSHINN

GSA/FPA:FJACKSON EUR/RPM:JAFROEBE EURXRPM:MPSTURZEL

-----098733 190914Z/20

R 180130Z FEB 78

FM SECSTATE WASHDC

TO OIC PTC

INFO USMISSION USNATO

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E.O. 11652 N/A TO NATO DOCUMENTS

PASS FOLLOWING VIA THE NATOWIDE COMMUNICATIONS SYSTEM

RR RWFWE RWFWF RWFWG RWFWI RWFWL RWFWR RWFWZ

DE RWFWS #3264 0491705

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NATO CONFIDENTIAL FROM WASHINGTON

COPENHAGEN FOR MR. N. MOGENSEN, MINISTRY OF COMMERCE BONN FOR MR. D. LINDEMANN, GERMAN SHIPOWNERS' ASSOCIATION, HAMBURG CONFIDENTIAL

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THE HAGUE FOR MR. J.A.M. LOUWEN, MINISTERIE VAN VERKEER, EN WATERSTAAT

OSLO FOR MR. T. VAALER, NORWEGIAN SHIPOWNERS' ASSOCIATION USEMBASSY LONDON FOR MR. R. GAGE, MARITIME ATTACHE AND NORTHWOOD ENGLAND FOR CDR H. BURGER, HEADQUARTERS OF THE ALLIED COMMANDER IN CHIEF (CHANNEL)

LONDON FOR DEPT OF INDUSTRY FOR SQDN LEADER S.G. HALL, FOR DEPT OF TRADE FOR MR. J. DANIELS, AND NATO HQ BRUSSELS FOR DR. J. HERZOG, CEP DIRECTORATE

SUBJECT: PROPOSED SCENARIO FOR DEC 1978 TRAINING SESSION OF DEFENSE SHIPPING EXECUTIVE BOARD'S REGIONAL SHIPPING BOARD (EAST)-DSEB/RSB(E)

REF: PBOS (LONDON) SECRETARIAT P 061030Z FEB 78

- 1. AS DISCUSSED IN PREVIOUS TRAINING SESSION MEETINGS, THE NATURE OF PROBLEMS TO BE PRESENTED PARTICIPANTS IN THE DECEMBER SESSION DEPENDS ON WHETHER THE DSEB/RSB(E) WILL TRAIN IN THE CIVIL SEALIFT GROUP (CSG) ROLE OR IN THE FUNCTIONS WHICH THE DSEB/RSB(E) WOULD BE LIKELY TO PERFORM IN PARALLEL WITH REINFORCEMENT SEALIFT ACTIVITIES. THE LATTER IS THE MORE PRACTICAL COURSE, IN OUR VIEW FOR THE FOLLOWING REASON: THE EMPHASIS DIRECTED BY SCEPC ON REINFORCEMENT MATTERS WOULD BE ACHIEVED BY FOCUSING ON THE EFFECTS OF SEALIFT OPERATIONS ON COMMERCIAL SHIPPING.
- 2. ASSUMING THAT THE DSEB/RSB(E) TRAINS IN REINFORCEMENT SEALIFT AS SUGGESTED IN PARA 1, THE MOST IMPORTANT PART OF THE TRAINING SESSION WILL BE PRESENTATION OF THE RESULTS OF THE PRSG'S WORK, BASED PERHAPS CONFIDENTIAL

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ON THE DRAFT MANUAL OR TRAINING TEXT WHICH MUST BE PRODUCED, AND THE RESULTING DISCUSSION. IN OUR VIEW, THIS IS FAR MORE IMPORTANT THAN THE PRACTICAL EXERCISE PHASE SINCE IT RELATES MORE CLOSELY TO CRISIS/WARTIME OPERATION. THE TRAINING SCHEDULE SHOULD PROVIDE FULL SCOPE FOR SUBSTANTIVE DISCUSSION OF PROPOSED NEW PROCEDURES.

- 3. ATTENDEES AT PREVIOUS TRAINING SESSIONS OF THE DSA AND OTHER NATO CIVIL WARTIME AGENCIES (NCWAS) HAVE OBJECTED STRONGLY AND JUSTIFIABLY TO PRACTICING ESSENTIALLY CLERICAL OPERATIONS SUCH AS FILLING OUT FORMS. PRACTICAL EXERCISE PROBLEMS, IN OUR VIEW, SHOULD BE MANAGEMENT PROBLEMS WHICH REQUIRE TRAINEES TO DO THE KINDS OF THINGS, ALTHOUGH NOT NECESSARILY THE EXACT THINGS, THEY WOULD HAVE TO DO IN WARTIME.
- 4. ASSUMING THAT THE PREFERRED CHOICES GIVEN IN PARAS 1 AND 3 ARE AGREEABLE, POSSIBLE PROBLEMS FOR THE DECEMBER SESSION COULD INCLUDE:

A. DETERMINATION OF THE LINER ROUTES TO BE ESTABLISHED BY THE DSA. PRSG HAS AGREED THAT, IF POSSIBLE, ROUTES SHOULD BE DEFINED IN PEACETIME. IT WOULD BE PROFITABLE FOR TRAINEES TO CONSIDER THIS FUNCTION AND DETERMINE HOW IT SHOULD BE APPROACHED. NOT ALL THE DATA NEEDED FOR DECISIONS WOULD BE AVAILABLE TO THE TRAINEES, BUT THE FACT IS THAT PLANNING BOARD FOR OCEAN SHIPPING (PBOS) DOESN'T KNOW WHAT DATA ARE NEEDED AND TRAINEES COULD HELP DEFINE THE REQUIREMENT. IT IS LIKELY THAT THE TRAINEES WHO ARE EMPLOYED IN LINER TRADES, IF GIVEN ADVANCE WARNING, COULD BRING RELEVANT MATERIAL WITH THEM. THIS PROBLEM WOULD BE USEFUL TO PBOS, IT WOULD EXPLOIT THE PROFESSIONAL KNOWLEDGE OF TRAINEES, IT WOULD HAVE SUBSTANCE, AND CONFIDENTIAL

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IT WOULD BE DIRECTLY RELEVANT TO DSA OPERATIONS IN THE INITIAL PERIOD.

B. DETERMINATION OF ACTIONS WHICH SHOULD BE TAKEN TO DEAL WITH THE DISRUPTION OF LINER OPERATIONS BY REINFORCEMENT SEALIFT.

A LIST OF SHIPS ASSUMED TO BE WITHDRAWN FROM LINER SERVICE FOR REINFORCEMENT SEALIFT COULD BE PROVIDED. ALTHOUGH TRAINEES WOULD NOT HAVE ALL INFORMATION NEEDED TO DECIDE NECESSARY SHORT-TERM ACTIONS, THEY COULD MAKE SENSIBLE AND USEFUL OBSERVATIONS AND COULD GIVE PBOS GUIDANCE ON HOW TO APPROACH FURTHER PLANNING FOR THIS SITUATION.

C. DETERMINATION OF ACTION NECESSARY TO RESPOND TO INTERRUPTION OF SUPPLY OF COAL FROM RUSSIA AND POLAND. THIS CALLS FOR AN INPUT FROM SUPPLY AUTHORITIES WHICH IS NOT LIKELY TO BE AVAILABLE, UNLESS THE INTERNATIONAL STAFF IS WILLING TO PROVIDE SOME INPUTS. HOWEVER, IN ANY CASE THE DSA WOULD BE OBLIGED TO DO SOME STAFF WORK BEFORE IT HEARD FROM SUPPLY AUTHORITIES. FOR INSTANCE, THE DSA WOULD HAVE ON ITS HANDS THE SHIPS THAT HAD BEEN EMPLOYED IN THAT TRADE AND IT WOULD BE LOOKING FOR WORK FOR THEM. DSA STAFF WOULD BE GENERATING INQUIRIES TO NATO AND PERHAPS NATIONAL SUPPLY AUTHORITIES, TRYING TO ELICIT INFORMATION ON WHAT SUPPLY PLANS WERE LIKELY TO BE. A POSSIBLE ACTION RESULTING FROM THIS STAFF WORK IS DIVERSION

OF AVAILABLE COAL CARRIERS TO THE WESTERN HEMISPHERE, FOR EXAMPLE. A TRAINING POINT WOULD BE DEVELOPMENT OF A SENSE OF THE STAFF CONTACTS THAT WOULD BE CONFIDENTIAL

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NECESSARY IN SUCH A CASE. A POINT PERHAPS MORE IMPORTANT WOULD BE BRINGING THE TRAINEES TO APPRECIATE THAT DSA OPERATIONS WOULD BE CONCERNED MORE WITH BROAD ECONOMIC FACTORS AFFECTING SHIPPING THAN WITH OPERATING DETAILS.

D. A SIMILAR PROBLEM COULD BE CREATED IN CONNECTION WITH SWEDISH AND RUSSIAN IRON ORE. THIS PROBLEM WOULD GIVE TRAINEES THE OPPORTUNITY TO EXPLORE WITH NAVAL AUTHORITIES THE PROBLEMS OF PROTECTING SHIPPING. SPECIFIC PROBLEMS LIKE THIS HAVE THE ADVANTAGE OF HELPING TRAINEES TO REALIZE THAT THEY MUST UNDERSTAND THE NATURE OF INDIVIDUAL TRADES IN ORDER TO PLAN SHIPPING SUPPORT FOR THOSE TRADES.

E. DETERMINATION OF THE ALLOCATION ARRANGEMENTS TO BE MADE FOR TANKERS FOR WHICH OWNERSHIP AND REGIS-TRATION ARRANGEMENTS ARE COMPLICATED. ANY MAJOR OIL COMPANY CAN PROVIDE EXAMPLES. IT MIGHT BE POSSIBLE TO OBTAIN AN OUTDATED LIST OF SHIPS UNDER CHARTER TO BP OR SHELL AS A POINT OF DEPARTURE. WE HAVE IN MIND SUCH INSTANCES AS THAT OF AN AMERICAN-OWNED PRODUCT TANKER, REGISTERED IN THE UK AND REGULARLY SHUTTLING BETWEEN UK AND DENMARK. UK WOULD REQUISITION THE SHIP AND ENTER IT IN THE POOL. WOULD IT THEN BE ALLOCATED TO THE UK OR TO DENMARK OR TO THE US FOR EMPLOYMENT BY THE OWNING OIL COMPANY IN THE EUROPEAN DISTRIBUTION PATTERN OF THE COMPANY? IT WOULD BE USEFUL TO TAKE AN OIL COMPANY LIST OF SHIPS IN ITS CURRENT EMPLOYMENT AND WORK THROUGH IT, FIGURING OUT THE ALLOCATION ARRANGE-MENTS IN EACH CASE. SUCH AN EXERCISE WOULD IDENTIFY PROBLEMS WHICH PBOS HAS NOT ADDRESSED AND WOULD GIVE PBOS SOME VALUABLE GUIDANCE FOR ITS FUTURE WORK.

5. PLANS REVIEW STUDY GROUP (PRSG) DISCUSSIONS ON CONFIDENTIAL

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TRANSITION ARRANGEMENTS FOR DSEB TO BE BROUGHT INTO OPERATION BEAR ON THE INITIAL ROLE OF THE DSEB/RSP (E), BUT THESE CAN BE ACCOMMODATED AS PLANNING PROCEEDS. VANCE

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Message Attributes

Automatic Decaptioning: X Capture Date: 01 jan 1994 Channel Indicators: n/a

Current Classification: UNCLASSIFIED

Concepts: PERSONNEL TRAINING, NAVAL SHIPS

Control Number: n/a Copy: SINGLE Draft Date: 18 feb 1978 Decaption Date: 01 jan 1960 Decaption Note: Disposition Action: RELEASED Disposition Approved on Date:
Disposition Case Number: n/a
Disposition Comment: 25 YEAR REVIEW

Disposition Comment: 25 YEAR REVIEV Disposition Date: 20 Mar 2014 Disposition Event: Disposition History: n/a Disposition Reason: Disposition Remarks: Document Number: 1978STATE043264 Document Source: CORE Document Unique ID: 00 Drafter: MARAD/MEUP FCASE Enclosure: DG ALTERED Enclosure: DG ALTERED Executive Order: GS

Errors: N/A **Expiration:**

Film Number: D780077-0291

Format: TEL From: STATE

Handling Restrictions: n/a

Image Path: ISecure: 1

Legacy Key: link1978/newtext/t19780237/aaaabeyt.tel Line Count: 221

Litigation Code IDs: Litigation Codes:

Litigation History:
Locator: TEXT ON-LINE, ON MICROFILM

Message ID: f6e407d4-c288-dd11-92da-001cc4696bcc Office: ORIGIN COME

Original Classification: CONFIDENTIAL
Original Handling Restrictions: n/a
Original Previous Classification: n/a
Original Previous Handling Restrictions: n/a

Page Count: 5
Previous Channel Indicators: n/a Previous Classification: CONFIDENTIAL
Previous Handling Restrictions: n/a

Reference: n/a Retention: 0

Review Action: RELEASED, APPROVED Review Content Flags:

Review Date: 25 may 2005 **Review Event:**

Review Exemptions: n/a **Review Media Identifier:** Review Release Date: n/a Review Release Event: n/a **Review Transfer Date:** Review Withdrawn Fields: n/a

SAS ID: 3547293 Secure: OPEN Status: NATIVE

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TAGS: PORG, NATO
To: OIC PTC

Type: TE

vdkvgwkey: odbc://SAS/SAS.dbo.SAS_Docs/f6e407d4-c288-dd11-92da-001cc4696bcc

Review Markings: Sheryl P. Walter Declassified/Released **US** Department of State EO Systematic Review

20 Mar 2014

Markings: Sheryl P. Walter Declassified/Released US Department of State EO Systematic Review 20 Mar 2014